



**COMPANY**

Country	Netherlands
Number of Employees	174'000
Web	www.unilever.com/

**Share**

Market cap (mil)	58'150
Currency	EUR
High 52 week	20.9
Low 52 week	13.5
Last Price	19.4

**Key Data**      2008      2009E

Sales (mil)	40'523	40'701
EPS	1.79	1.27
P/E Ratio	12.68	15.32

Source: Bloomberg / September 01, 2009

**Sales in**

Alcohol	No
Armaments	No
Firearms	No
Tobacco	No
Gambling	No

Source: EIRIS, SAM Research

**COMPANY DESCRIPTION**

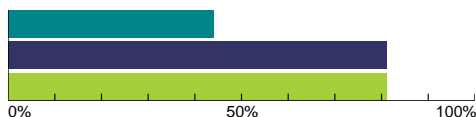
The Unilever Group is one of the world's leading food producers, and household and personal care product manufacturer. The company owns 270 manufacturing plants across six continents. It employs around 174,000 people in more than 100 countries worldwide. The company has a strong and well differentiated portfolio of about 400 global and regional brands, including 13 brands with a turnover of more than 1 billion EUR. It manages its brands under four categories: savoury, dressings and spreads; ice cream and beverages; personal care; and home care. In 2008, the top 25 brands collectively contributed over 70 percent of the company's revenues. In July 2009, Unilever acquired the sauces business of Baltimor Holding ZAO and in April 2009, it acquired the global TIGI professional hair product business.

**SUSTAINABILITY PERFORMANCE**

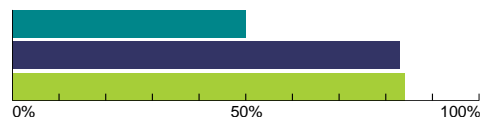
Unilever has been named as the sustainability leader in the food and beverage sector for the 11th consecutive year. The company has out-performed others in the environmental and economic dimensions by strategically focusing on achieving a long-term sustainable business model. This is reflected through a decline in the ecological footprint of the company. The company has initiated the Sustainable Agricultural Initiative (SAI) and the Lead Agricultural Programmes to promote the adoption of a responsible approach towards farming practices and has also published guidelines for sustainable farming practices. Unilever has developed the 'Greenhouse Gas Profiling Tool' in order to assess the environmental impact of its new products. It also creates nutritional awareness among consumers by labelling the nutritional value of ingredients on packets. Historically, the company has placed a very strong focus on developing and emerging markets. It has adapted its product formulations, prices, and sizes to local needs at the bottom end of the consumer pyramid. In 2008, these markets accounted for 47 percent of the company's total turnover.

**SUSTAINABILITY SCORES**

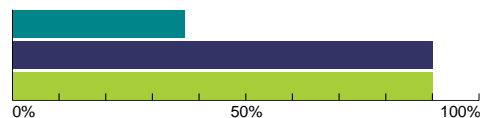
**Total Score**



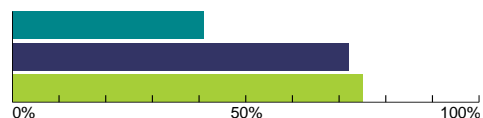
**Economic Dimension**



**Environmental Dimension**



**Social Dimension**



■ DJSI sector average on a global basis  
■ Unilever  
■ Best company on a global basis within DJSI sector



For information on assessment criteria, visit [www.sustainability-indexes.com](http://www.sustainability-indexes.com)

«Corporate Sustainability is a business approach to create long term shareholder value by embracing opportunities and managing risks deriving from economic, environmental and social developments.»

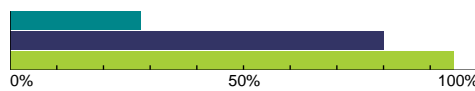
**INDUSTRY DRIVING FORCES**

The food sector in industrialized markets is mature and consolidation will continue. Strong product brands and a high level of innovation is crucial for maintaining a good market position. As a result of shifting consumer demands and new consumption patterns, innovative food companies can position themselves in new market niches with higher margins and sales growth than conventional food categories, such as the organic or healthy nutrition market. Furthermore, the growing consumer base in emerging markets offers new opportunities for branded products that clearly differentiate from the standard offerings. Moreover, the food sector has internationalized its supply chain over the last years in order to satisfy customer demands. As a consequence, food producers need to establish long-term relationships with their suppliers and increase their transparency through reporting along the supply chain. Pressures on the sector will become stronger from improved food retail private label products and renewed producer-supplier partnerships are needed.

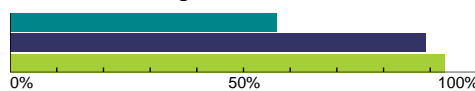
**COMPANY PERFORMANCE FOR SELECTED CRITERIA**

**ECONOMIC**

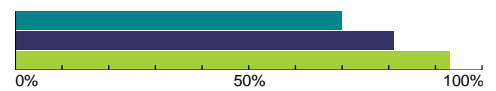
**Brand Management**



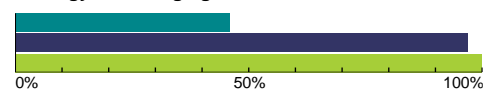
**Risk & Crisis Management**



**Corporate Governance**

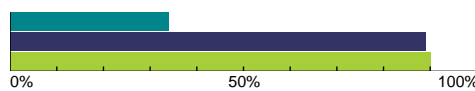


**Strategy for Emerging Markets**

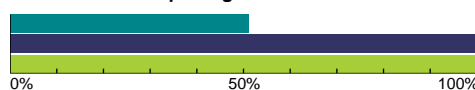


**ENVIRONMENTAL**

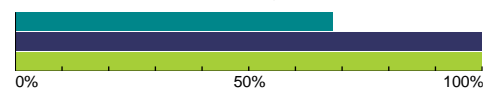
**Climate Strategy**



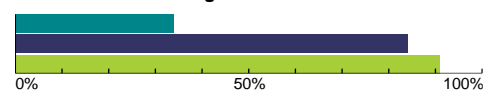
**Environmental Reporting**



**Environmental Policy / Management**

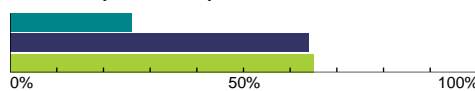


**Raw Material Sourcing**

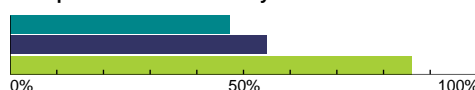


**SOCIAL**

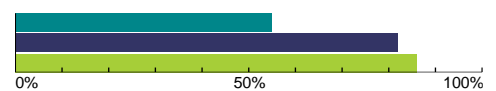
**Human Capital Development**



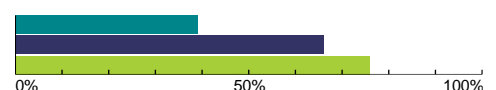
**Occupational Health & Safety**



**Labor Practice Indicators**



**Talent Attraction & Retention**



- DJSI sector average on a global basis
- Unilever
- Best company on a global basis within DJSI sector

Contact  
SAM Research AG  
Josefstrasse 218  
CH-8005 Zurich · Switzerland  
Tel. +41 44 653 10 10  
Fax +41 44 653 10 50  
info@sam-group.com  
www.sam-group.com



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