



**COMPANY**

Country	Netherlands
Number of Employees	175'000
Web	www.unilever.com

**Share**

Market cap (mil)	57'160
Currency	EUR
High 52 week	25.7
Low 52 week	17.1
Last Price	19.1

**Key Data**      2007      2008E

Sales (mil)	40'187	40'492
EPS	1.36	1.43
P/E Ratio	13.75	14.06

Source: Bloomberg / September 03, 2008

**Sales in**

Alcohol	No
Armaments	No
Firearms	No
Tobacco	No
Gambling	No

Source: EIRIS, SAM Research

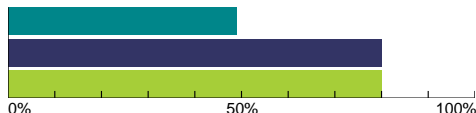
**COMPANY DESCRIPTION**

Unilever plc, headquartered in London, is a supplier of fast moving consumer goods across Foods and Home and Personal Care categories. It operates in Europe, the Americas, Asia and Africa. The company has a strong and well-differentiated portfolio with around 400 global and regional brands. It manages its brands under four categories: savoury, dressings and spreads; ice cream and beverages; personal care; and home care. The company has a focused portfolio of 12 global brands with a turnover of more than #1 billion. In 2007 the top 25 brands collectively contributed to around 73 percent of the company's turnover, as a result of increased investment in advertising and faster roll-out of innovation. Its foothold in emerging markets is very strong and the company generates around 44 percent of revenues from such markets.

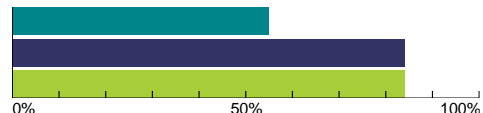
**SUSTAINABILITY PERFORMANCE**

**SUSTAINABILITY SCORES**

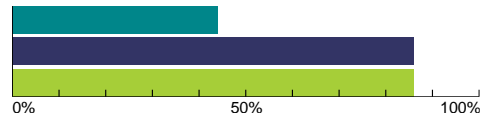
**Total Score**



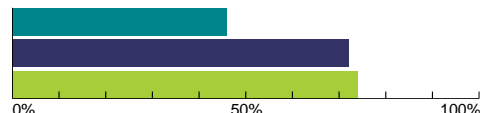
**Economic Dimension**



**Environmental Dimension**



**Social Dimension**



■ DJSI sector average on a global basis  
■ Unilever  
■ Best company on a global basis within DJSI sector



«Corporate Sustainability is a business approach to create long term shareholder value by embracing opportunities and managing risks deriving from economic, environmental and social developments.»

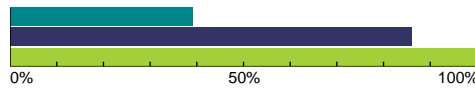
**INDUSTRY DRIVING FORCES**

The food sector in industrialised markets is mature and the consolidation in these markets is expected to continue. Change in demographics, psychographics and consumer taste preferences in terms of taste, price, nutrition, convenience, health and technological innovation will continue to drive the business. Strong product brands and a high level of innovation are crucial for maintaining a good market position. Quality and safety of products are vital for the food industry. Growing health awareness among consumers pushes the food industry to focus their R&D efforts on healthier, nutritional and organic food. The rise in consumer base and per capita income in emerging markets offers new opportunities for branded products that clearly differentiate from the standard offerings. The food sector has internationalised its supply chain over the last years in order to satisfy customer demands. As a result of which supply management, long-term relationships with suppliers and their transparency in reporting are of significant importance. Also, pressures on the sector will become stronger from improved food retail private label products and renewed producer-supplier partnerships are needed.

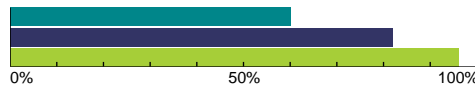
**COMPANY PERFORMANCE FOR SELECTED CRITERIA**

**ECONOMIC**

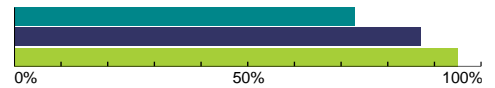
**Brand Management**



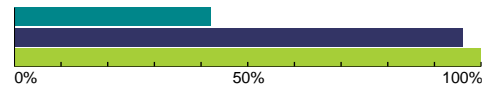
**Risk & Crisis Management**



**Corporate Governance**

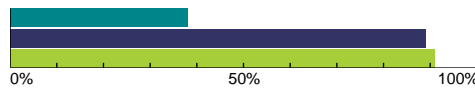


**Strategy for Emerging Markets**

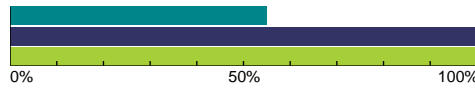


**ENVIRONMENTAL**

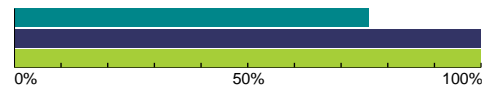
**Climate Strategy**



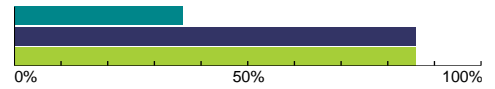
**Environmental Reporting**



**Environmental Policy / Management**

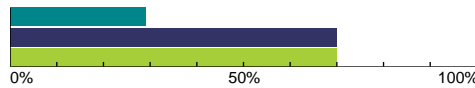


**Raw Material Sourcing**

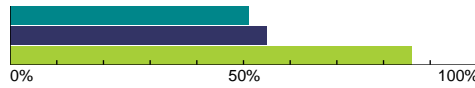


**SOCIAL**

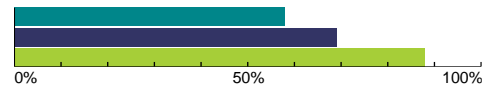
**Human Capital Development**



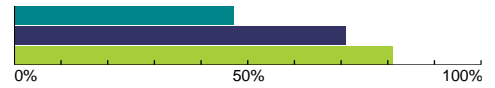
**Occupational Health & Safety**



**Labor Practice Indicators**



**Talent Attraction & Retention**



■ DJSI sector average on a global basis  
■ Unilever

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