

COMPANY

Country	Netherlands
Number of Employees	61'300
Web	www.akzonobel.com

Share

Market cap (mil)	16'629
Currency	EUR
High 52 week	65.6
Low 52 week	41.8
Last Price	58.0

Key Data 2006 2007E

Sales (mil)	13'737	11'392
EPS	3.26	3.34
P/E Ratio	20.69	17.79

Source: Bloomberg / August 13, 2007

Sales in

Alcohol	No
Armaments	No
Firearms	No
Tobacco	No
Gambling	No

Source: ISS, SAM Research

COMPANY DESCRIPTION

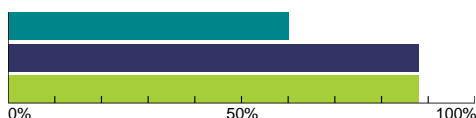
Based in the Netherlands, Akzo Nobel is a chemicals/pharma hybrid in the midst of a transformation. The company announced in March 2007 the sell of its pharmaceutical business Organon Bioscience to Schering-Plough. Following the divestiture, Akzo Nobel will be a pure coatings/chemical company. Within Chemicals, the company manufactures polymers, catalysts, pulp and paper chemicals, salt and base chemicals. The Coatings division produces and supplies paint and finishes for a wide range of applications, such as industrial, transport and marine markets. Akzo's brands include global and household names such as Crown® and International®. Recently, Akzo Nobel has made the largest move in consolidating the coatings market following its takeover bid for UK based ICI. Combining the paint/coatings businesses of Akzo and ICI will once again make Akzo the world's largest coatings company. Akzo employs around 43'000 people with operating subsidiaries in more than 80 countries.

SUSTAINABILITY PERFORMANCE

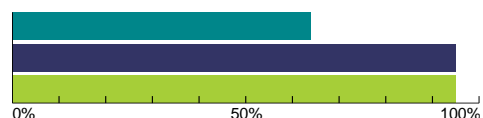
Sustainability practices continue to be developed and successfully incorporated in Akzo Nobel's operational planning. The company's strategic approach focusing on value creation through sustainability has resulted in its leadership position within the chemical sector. Akzo's outstanding performance in SAM's economic dimension assessment is supported by the company's focus on good governance practices, risk management and compliance. Akzo Nobel has also taken a systematic business approach to eco-efficiency focussing on value creation while lowering the company's ecological footprint. An example of which can be found at Akzo's Coating Division where the development of technologies aimed to reduce VOC (Volatile Organic Compounds) emissions and eliminate toxic raw materials while improving efficiency and reduce material and energy consumption is being explored. Operational excellence is another key pillar for Akzo Nobel's sustainable development. Such practices are devoted to protect the health and safety of the company's employees and to achieve reliable operations with a low impact on the environment.

SUSTAINABILITY SCORES

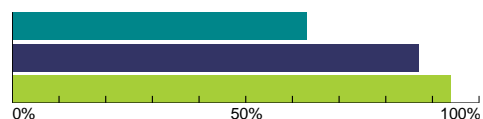
Total Score



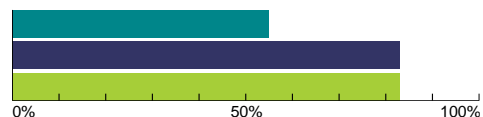
Economic Dimension



Environmental Dimension



Social Dimension



■ DJSI sector average on a global basis
■ Akzo Nobel N.V.
■ Best company on a global basis within DJSI sector



For information on assessment criteria, visit www.sustainability-indexes.com

«Corporate Sustainability is a business approach to create long term shareholder value by embracing opportunities and managing risks deriving from economic, environmental and social developments.»

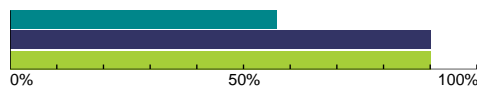
INDUSTRY DRIVING FORCES

The chemical sector comprises companies that manufacture and distribute commodity chemicals, specialty chemicals, industrial gases, agrochemicals and pharmaceutical hybrids. The key driver in the chemical sector is the development of innovative processes and products. In this context, the recently heightened awareness of the environment impacts associated with established chemical processes has led to considerable pressure, both legislative and consumer driven, upon the chemical industry to adopt a cleaner and "greener" work ethic. The design and development of products and processes in a more sustainable way is based upon the use of alternative feedstocks and reagents, the use of catalytic reactions and biocatalysis, and in the replacement of traditional solvents and hazardous reagents. The development of novel products and application will see the need for implementing a comprehensive product stewardship management system, including product databases and client/customer training. In such a knowledge driven industrial environment, the successful management of talent attraction and human capital development will remain a strong source of competitive advantage. In addition, build and maintain stakeholders' trust towards the industry core technologies and activities will remain of extremely importance.

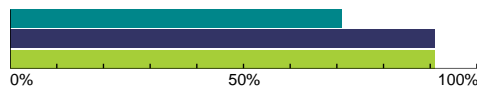
COMPANY PERFORMANCE FOR SELECTED CRITERIA

ECONOMIC

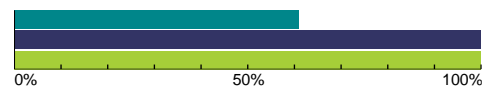
Customer Relationship Management



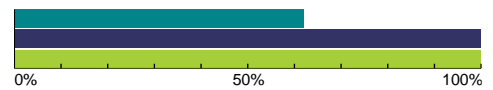
Corporate Governance



Business Development

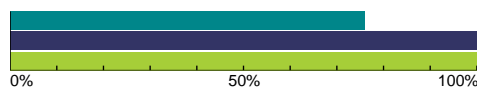


Responsible Lobbying

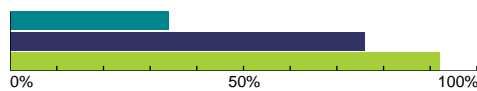


ENVIRONMENTAL

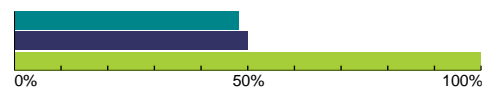
Environmental Policy / Management System



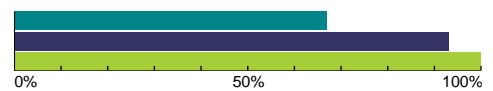
Climate Strategy



Advanced Environmental Performance

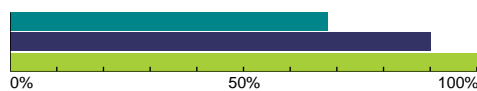


Product Stewardship

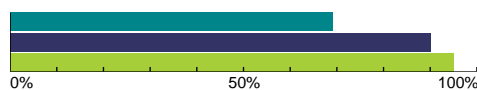


SOCIAL

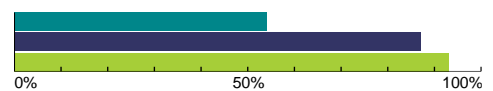
Occupational Health & Safety



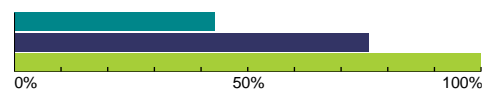
Labor Practice Indicators



Standards for Suppliers



Human Capital Development



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