

Norsk Hydro ASA
ALU Aluminum

Company	
Country	Norway
Number of Employees	36'648
Web	www.hydro.com

Share	
Market cap (mil)	222'557
Currency	NOK
High 52 week	199.4
Low 52 week	121.1
Last Price	173.0

Key Data	2005	2006E
Sales (mil)	174'201	218'008
EPS	17.92	18.51
P/E Ratio	9.65	9.35

Source: Bloomberg / August 21, 2006

Sales in	
Alcohol	No
Armaments	No
Firearms	No
Tobacco	No
Gambling	No

Source: ISS, SAM Research

Company Description

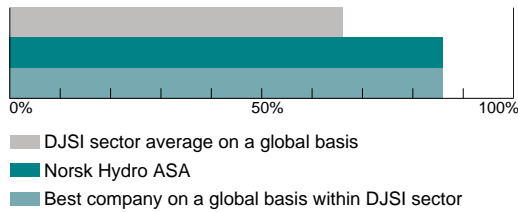
Norway's largest publicly traded industrial company, Norsk Hydro, has aluminum and energy operations. The two segments are virtually equal in size, with each accounting for nearly half the company's sales. The aluminum segment is strong throughout Asia, Europe, and North America. The company's oil and energy operations boast more than 2 billion barrels of reserves and are focused on its home turf. The company also has a much smaller petrochemicals business. In 2004 Norsk Hydro spun off its agrochemical unit (called Yara International). Last year the company acquired Spinnaker Exploration Company and sold BioMar Holding A/S. The Norwegian government owns close to 45% of Norsk Hydro.

Sustainability Performance

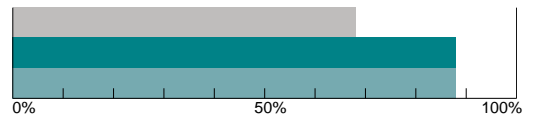
Norsk Hydro continues to lead its industry in terms of corporate sustainability on a global scale in all three dimensions. This reflects the company's continuous efforts to successfully tackle the sector challenges such as curbing emissions. To illustrate this, Norsk Hydro complies with an agreement signed with the Norwegian government dating back to 1997, which aims to reduce specific emissions of climate gases by 55% (baseline 1990) by 2005. The company also operates a reporting system called Synergi at all its sites. Synergi is used to report all health, safety, and environmental incidents (accidents, near misses and possible dangerous situations). Synergi enables Norsk Hydro to analyze, share and implement preventive measures. Excellent corporate governance, risk management and compliance underline Norsk Hydro's commitment to being accountable. This is also reflected by its endorsement of the Extractive Industries Transparency Initiative. Detailed and comprehensive community investment guidelines further reflect the company's social competence.

Sustainability Scores

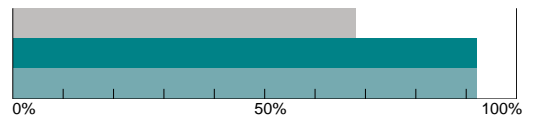
Total Score



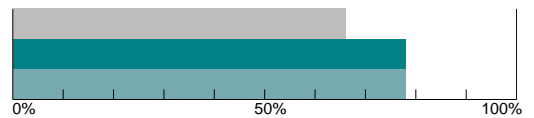
Economic Dimension



Environmental Dimension



Social Dimension



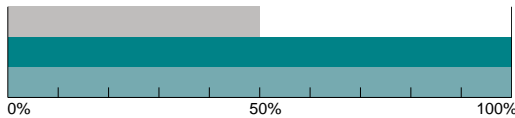
Industry Driving Forces

The aluminum industry is a material, energy and also capital-intensive industry. Therefore, natural resource and product stewardship are key concepts to the industry. Put into practice this translates to the need for efficient use of resources and energy, and closed material loops, amongst others. Given the high greenhouse gas potential of some of the sector's airborne emissions, such as PFC, climate change will remain high on the industry's sustainability agenda. Furthermore, R&D on spent pot linings, where new ways of treatment such as recycling or re-use are needed to make landfill obsolete, will continue to challenge the aluminum industry. The ever mounting public visibility of companies makes an efficient resolution of controversial cases crucial. Successful stakeholder engagement including regular consultation with - and feedback to - local communities are a prerequisite to this.

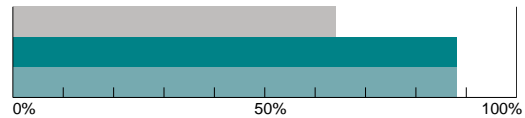
Company Performance for selected Criteria

Economic

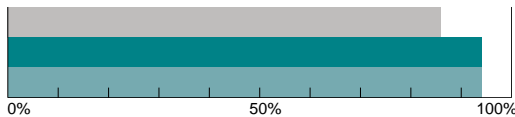
Extractive Industries Transparency Initiative



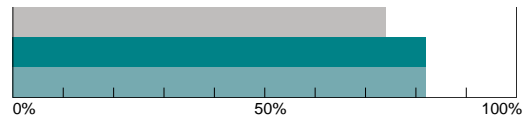
Risk & Crisis Management



Corporate Governance

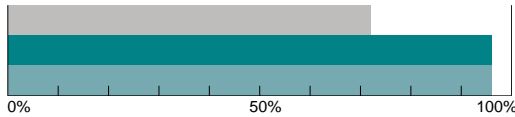


Codes of Conduct/Compliance/Corruption & Bribery

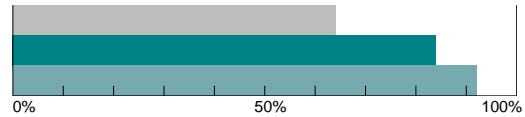


Environmental

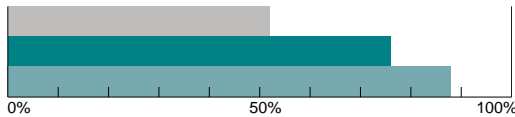
Environmental Policy/Management



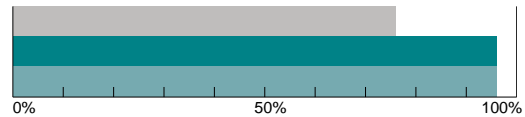
Climate Strategy



Advanced Environmental Performance

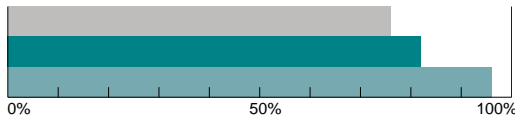


Biodiversity

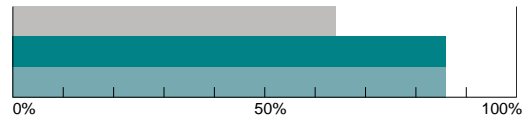


Social

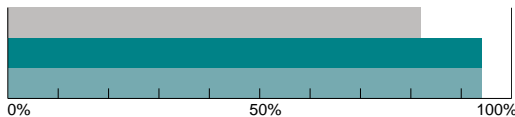
Social Impacts of Operations



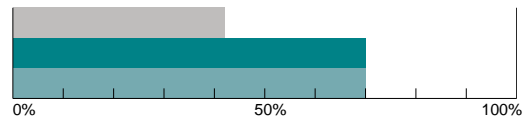
Standards for Suppliers



Occupational Health & Safety



Human Capital Development



■ DJSI sector average on a global basis
■ Norsk Hydro ASA
■ Best company on a global basis within DJSI sector

For information on assessment criteria, visit www.sustainability-indexes.com

"Corporate Sustainability is a business approach to create long term shareholder value by embracing opportunities and managing risks deriving from economic, environmental and social developments."



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