



Holcim
Building Materials & Fixtures

Company	
Country	Switzerland
Number of Employees	48'200
Web	www.holcim.com

Share	
Market cap (mil)	18'796
Currency	CHF
High 52 week	82.9
Low 52 week	62.9
Last Price	81.8

Key Data	2004	2005E
Sales (mil)	12'600	13'215
EPS	3.43	6.13
P/E Ratio	18.75	13.35

Source: Bloomberg / August 18, 2005

Sales in	
Alcohol	No
Armaments	No
Firearms	No
Tobacco	No
Gambling	No

Source: IRRC, SAM Research

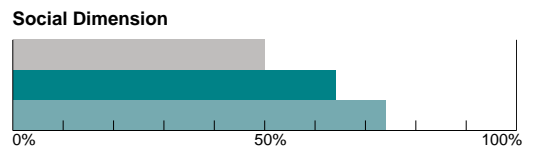
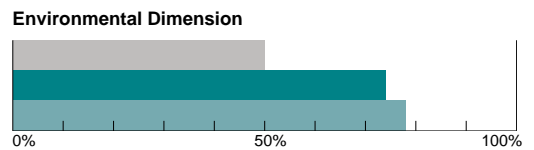
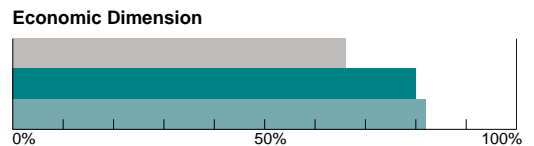
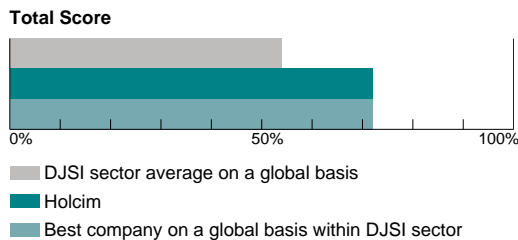
Company Description

Holcim Ltd (Holcim) is one of the largest cement producers of the world with a broad exposure to high-growth emerging markets. The company's core operations include cement and clinker (more than 70% of sales), aggregates, admixtures and lime. In addition, the company provides consulting, research, trading, engineering and other management services. Holcim owns and operates cement and grinding plants as well as ready-mix facilities in over 70 countries on 5 continents, with more than two thirds of its capacity located outside Europe with high growth potential. Holcim recently acquired UK-based Aggregate Industries.

Sustainability Performance

The successful integration of its sustainability strategy - from issue identification, internal and external alignment to implementation and value creation - into core management systems, positions Holcim as the leader of the industry. The company's leading position is underlined by the strong performance in environmental policy, environmental performance and climate strategy, thus reducing carbon risks and costs related to rising energy prices - a core issue in the energy intensive cement industry. Holcim assesses local needs in areas of its operations, promotes community involvement and partners with local stakeholders to improve educational, cultural and social development. Holcim also invites its stakeholders to comment on its performance, reporting and future direction with respect to sustainable development. In addition, Holcim implemented a supplier qualification program, widening supply chain management to issues such as social accountability, environmental and OHS standards, and seeks to promote UN Global Compact principals amongst its suppliers.

Sustainability Scores



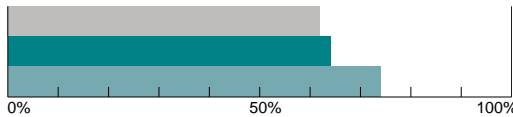
Industry Driving Forces

The industry covers producers of materials used in the construction and refurbishment of buildings and structures, including producers of bathroom and kitchen fixtures, plumbing supplies and central air-conditioning and heating equipment. Due to the diverse nature of the industry, the competitive environment varies considerably. With regard to cement producers, greenhouse gas emissions will remain a key challenge to tackle in the future, and usage of alternative fuels will play an increasingly important role. In addition, more involvement and education of local communities is needed to ensure public support. For all building materials, recycling and reuse will remain a priority. In the future, building materials will also perform additional tasks such as absorbing nitrogen oxides or electricity generation through integrated solar cells. The industry will therefore be even more knowledge driven than in the past with talent attraction, retention and development becoming an essential source of competitive advantage.

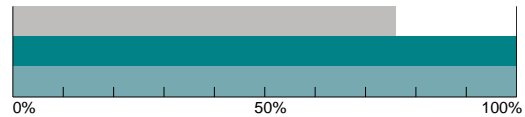
Company Performance for selected Criteria

Economic

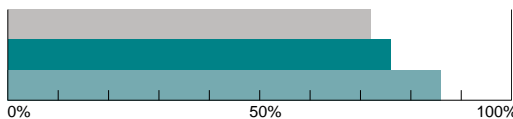
Codes of Conduct/Compliance/Corruption & Bribery



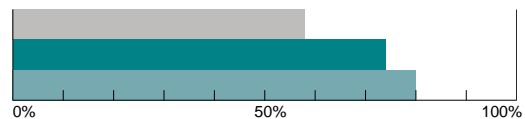
Risk & Crisis Management



Corporate Governance

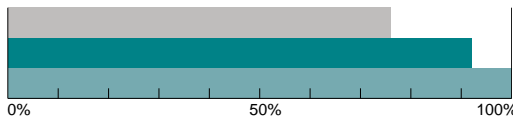


Antitrust Policy

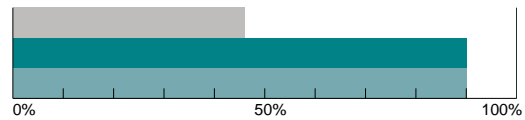


Environmental

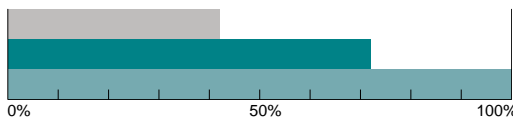
Environmental Policy/Management



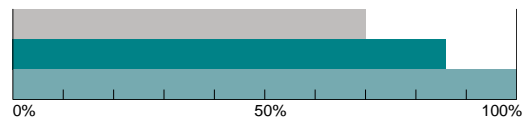
Climate Strategy



Environmental Performance (Eco-Efficiency)

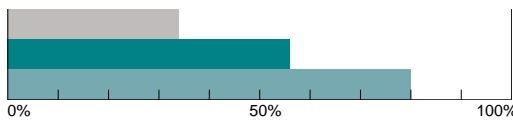


Advanced Environmental Management

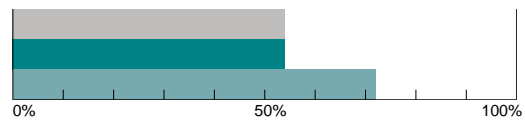


Social

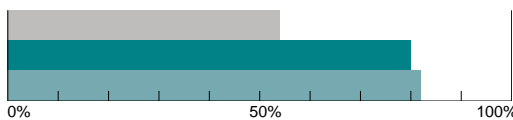
Human Capital Development



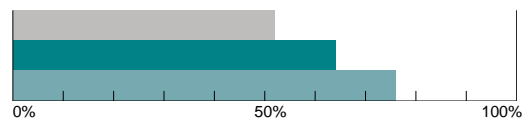
Occupational Health & Safety



Stakeholder Engagement



Standards for Suppliers



■ DJSI sector average on a global basis
■ Holcim
■ Best company on a global basis within DJSI sector

For information on assessment criteria, visit www.sustainability-indexes.com

"Corporate Sustainability is a business approach to create long term shareholder value by embracing opportunities and managing risks deriving from economic, environmental and social developments."

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